

**Fourth Medium-Term Goal Period**

Up to FY 2022

FY 2023

FY 2024

FY 2025

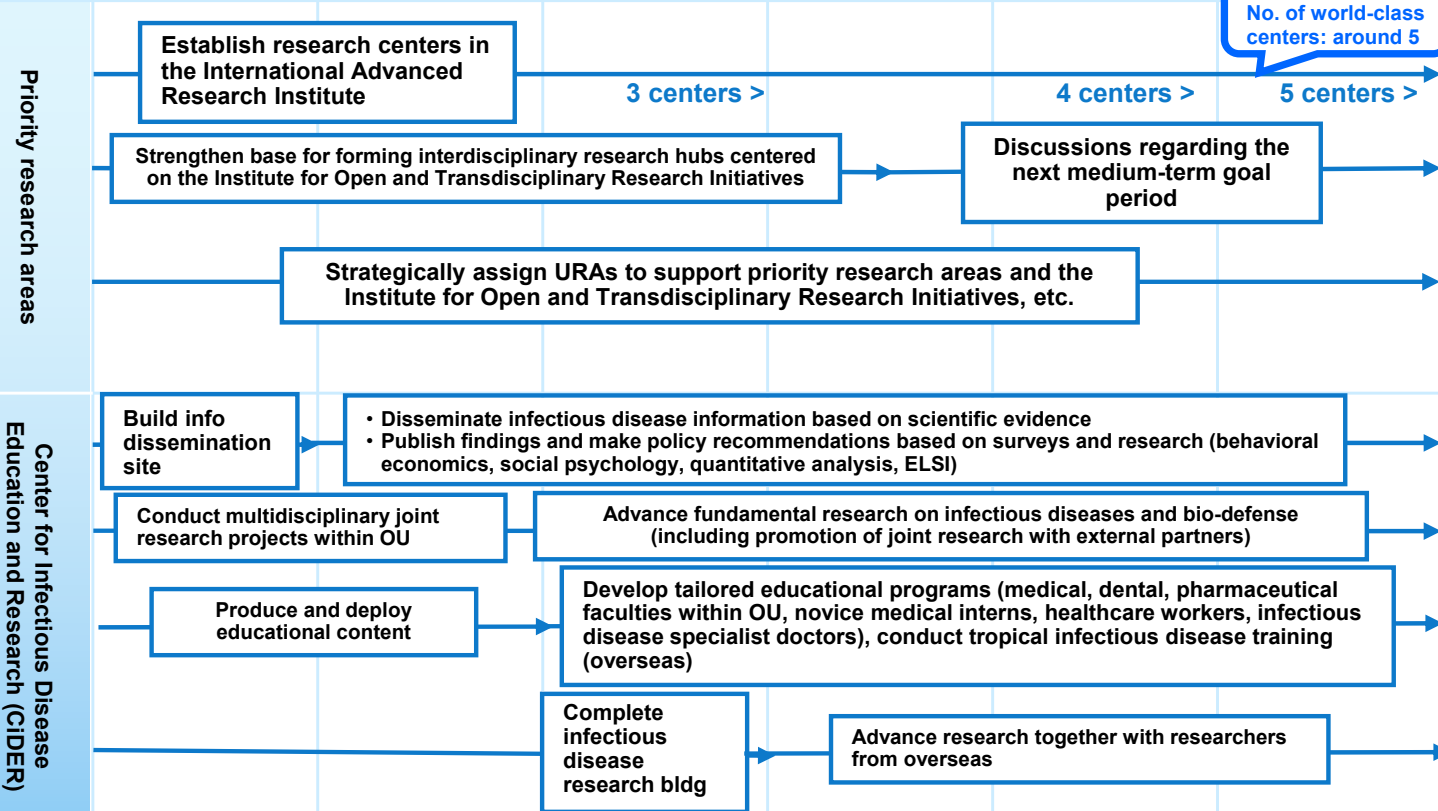
FY 2026

FY 2027

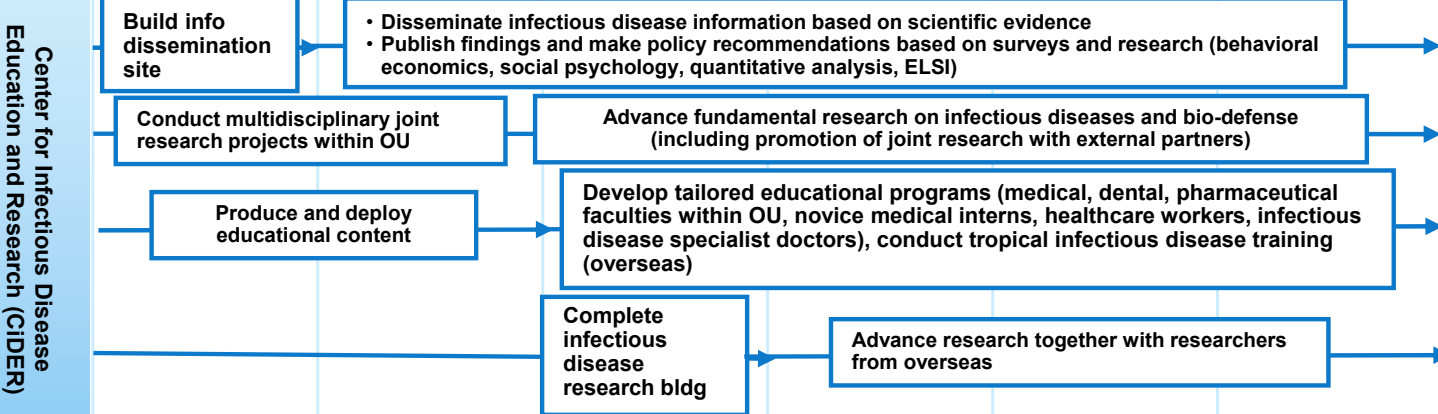
**Creating a Society where Each Member Leads a Meaningful and Fulfilling Life**

**1. Strengthening Research Capacity**

**1-1. Form World-Class Research Centers Leveraging the University's Strengths and Pioneering New Fields of Research**

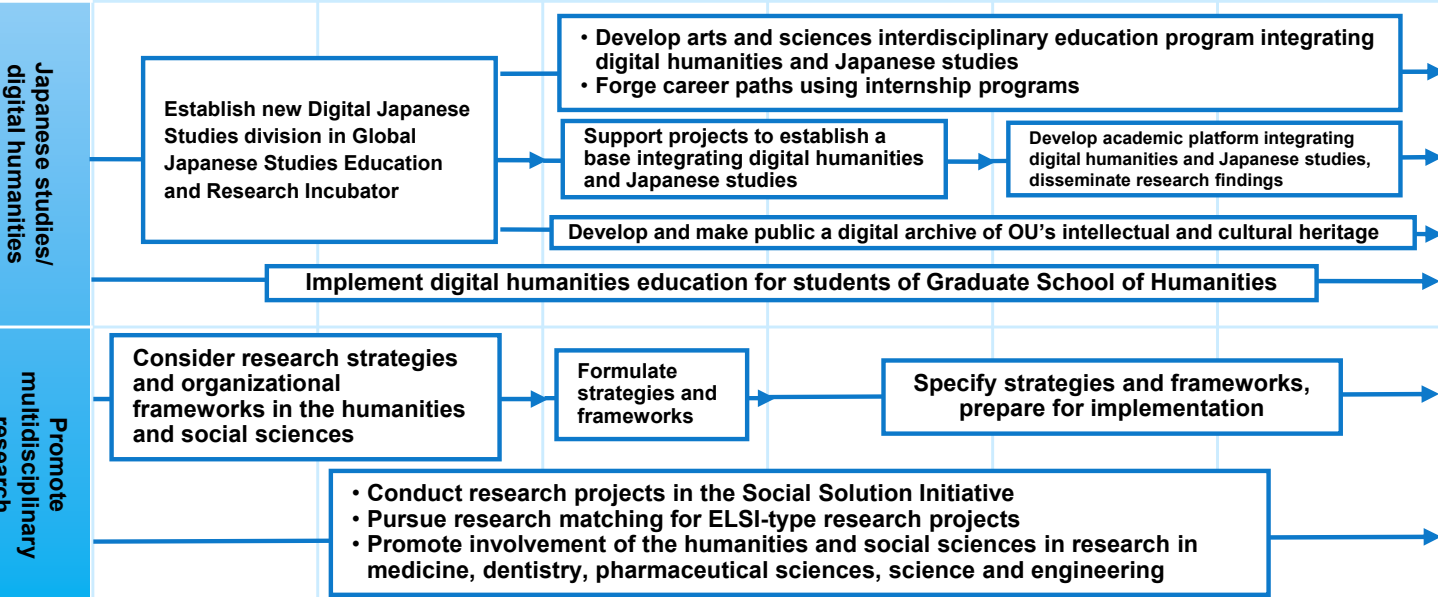


**Boost international profile through formation of world-class research centers**  
**Pioneer new fields of academic research**  
**Promote diverse organizational partnerships**



**Build world-class infectious disease education and research platform**

**1-2. Establish a Research Strategy that Leverages the Potential of the Humanities and Social Sciences**



**Cultivate people equipped with capacity to pioneer new research fields and apply findings in wider society**  
**Disseminate outcomes of education and research**

**Develop multidisciplinary fields of research**

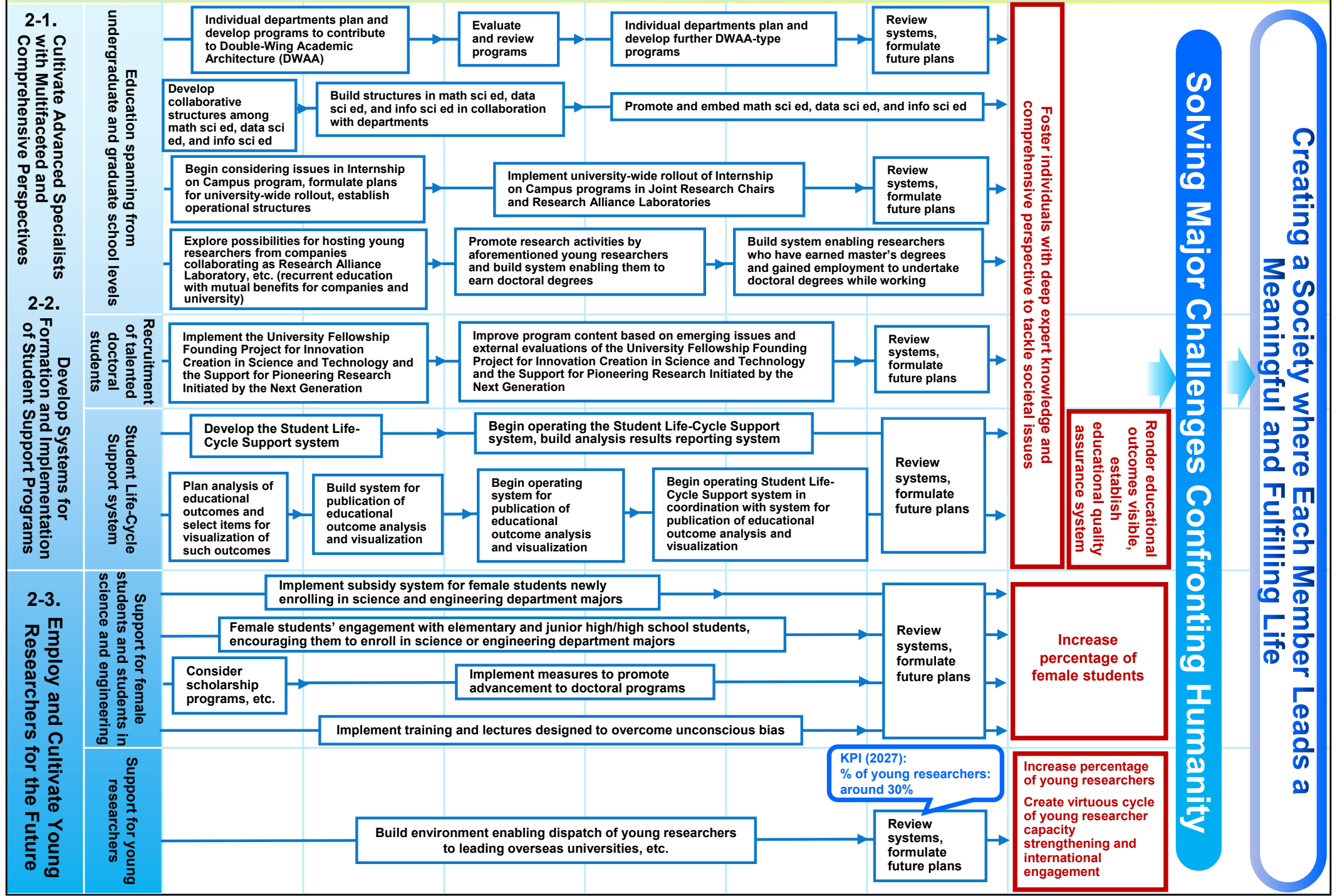
**Solving Major Challenges Confronting Humanity**  
**Creating a Society where Each Member Leads a Meaningful and Fulfilling Life**

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**Creating a Society where Each Member Leads a Meaningful and Fulfilling Life**

**2. Attracting and Cultivating Talent**

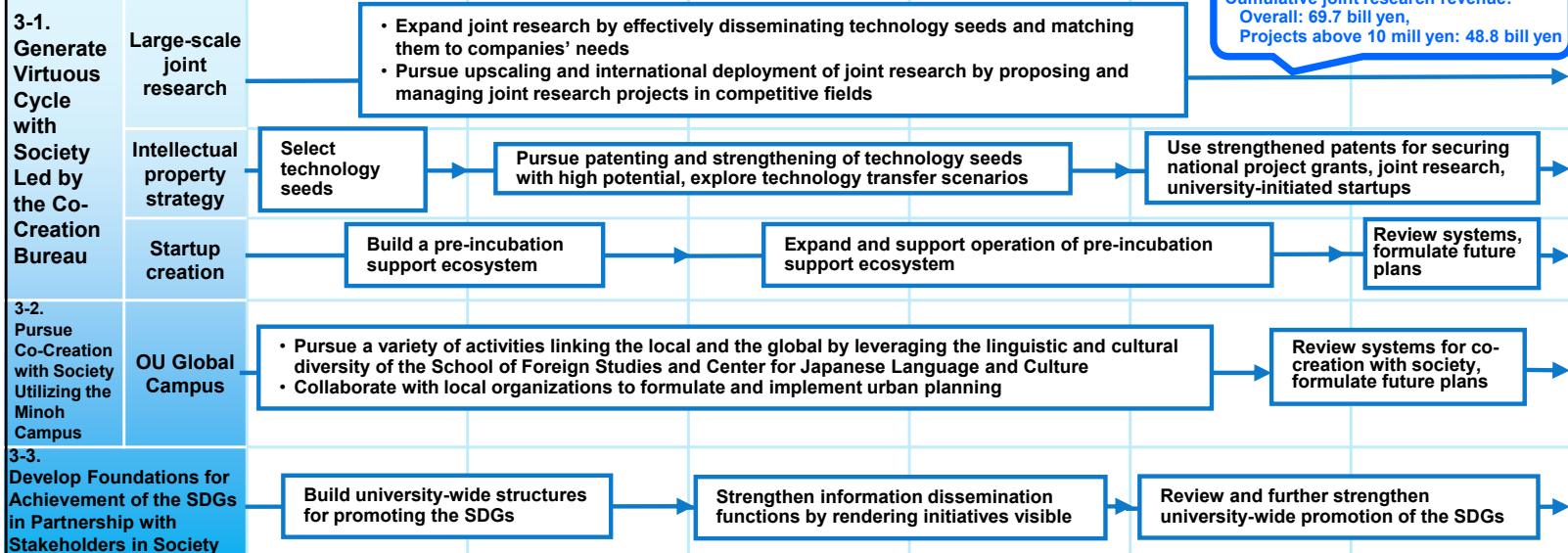


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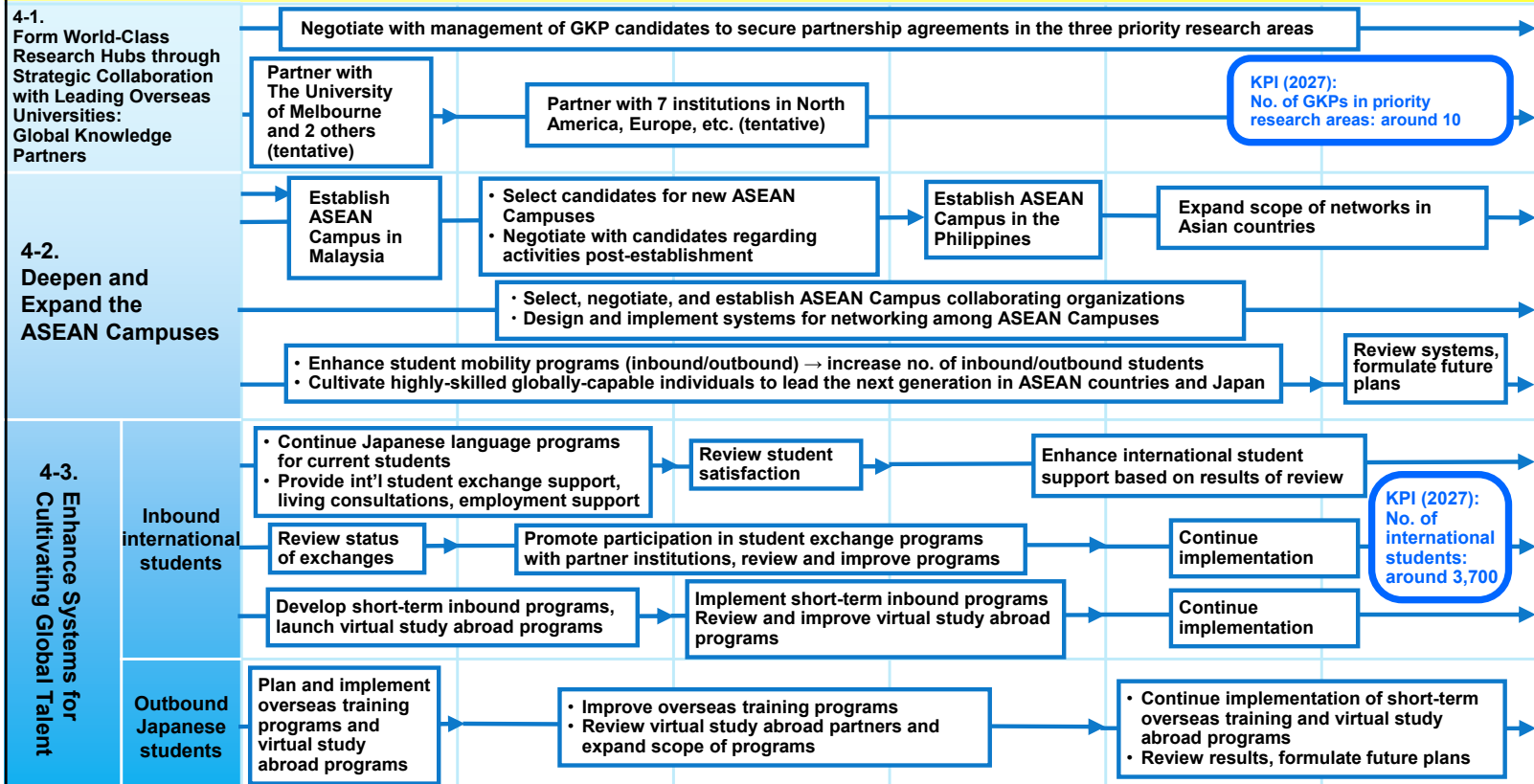
Creating a Society where Each Member Leads a Meaningful and Fulfilling Life

## 3. Co-creation with Society



- Solve issues in society
- Generate new social value
- Realize a virtuous cycle of knowledge, talent, and funds
- Form international hub for cultivating international talent
- Foster opportunities for co-creation with society
- Render SDGs initiatives visible

## 4. International Collaboration



- Pursue international industry-university partnerships
- Form global research hubs
- Contribute to solving societal issues in the ASEAN region by cultivating highly-skilled talent
- Foster future young researchers by attracting and increasing the number of talented int'l students
- Boost the international mindset of Japanese students

Solving Major Challenges Confronting Humanity

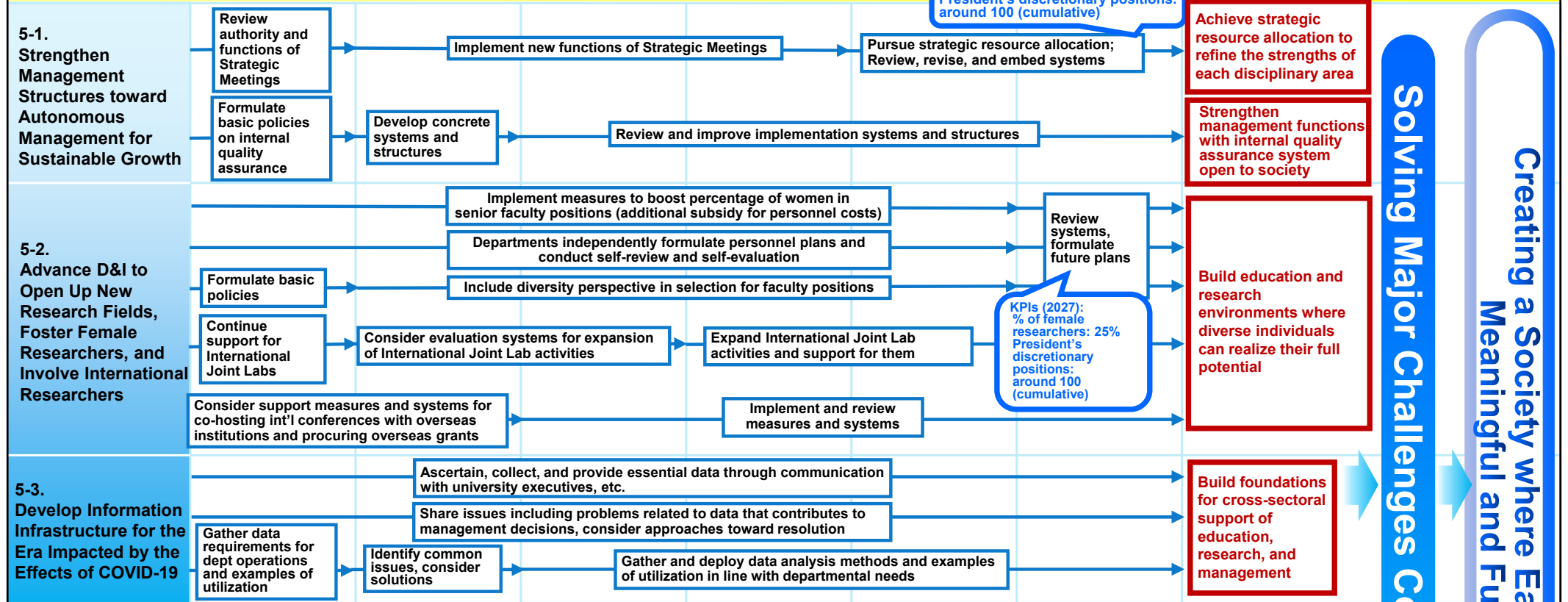
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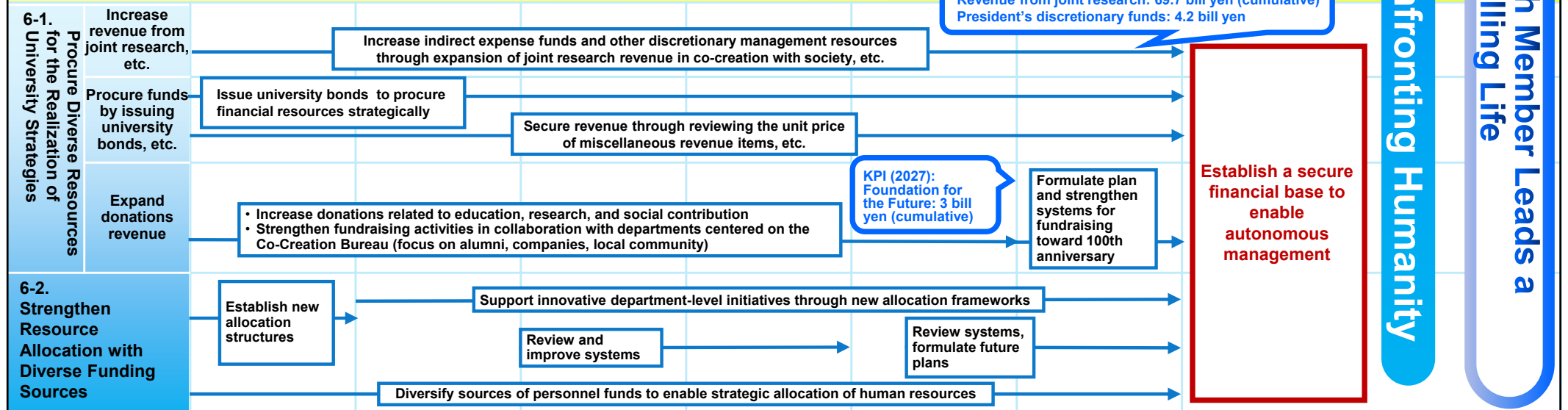
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## 5. Governance Reform



## 6. Reinforcement of the Financial Base



Solving Major Challenges Confronting Humanity  
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